



DCN 13642 DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

October 11, 2005

Mr. Bernard Kellett, Director
Information Technology Solutions
Analytic Services, Inc.
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

Dear Mr. Kellett:

I write to express my appreciation for the superior performance by Jennifer Moustgaard while supporting the 2005 Defense Base Closure and Realignment Commission. She displayed noteworthy efficiency and thoroughness while working with us in an intense, fast-moving environment.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

Jennifer was the architect of Commission websites. She invested long hours (including nights and weekends) in modifying and updating websites on demand. She worked numerous seven-day weeks and countless extra hours to ensure that ANSER provided unparalleled support to the Commission.

The public website, which was the Commission's portal to the world, registered more than 25,000,000 hits. It received widespread praise from Capitol Hill, communities affected by closures and realignments, other members of the public, and many others. Jennifer deserves most of the credit for the website's effectiveness.

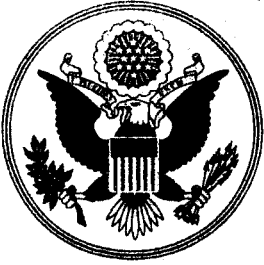
Please convey to Jennifer my personal gratitude for a job exceptionally well done.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)
Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

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October 11, 2005

Mr. Forest Horton, Director
Threat Reduction and Response
Analytic Services, Inc.
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

Dear Mr. Horton:

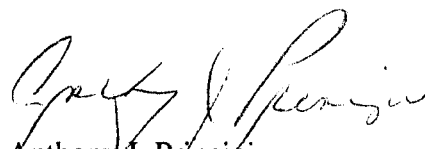
I write to express my appreciation for the superior performance by Michael Perlowski while supporting the 2005 Defense Base Closure and Realignment Commission. He displayed noteworthy efficiency and thoroughness while working with us in an intense, fast-moving environment.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

Mike was the ultimate selfless team player. As a critical ANSER team leader for the on-site library staff from the very beginning of this project, he unflinchingly went above and beyond job requirements to ensure his work was done quickly and correctly. Mike was irreplaceable and nearly indispensable. There was never a doubt that he gave 100% effort.

Please convey to Mike my personal gratitude for a job exceptionally well done.

Sincerely,

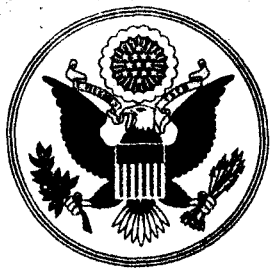

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret),
the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.

Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

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Telephone: 703-699-2950

October 11, 2005

Mr. James Player, Vice President
National Strategies Support
Analytic Services, Inc.
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

Dear Mr. Player:

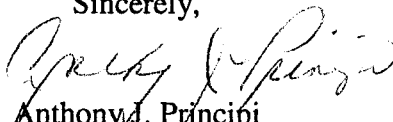
I write to express my appreciation for the superior performance by Daniel Teczar while supporting the 2005 Defense Base Closure and Realignment Commission. He displayed noteworthy efficiency and thoroughness while working with us in an intense, fast-moving environment.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

Dan, from his first day on staff, repeatedly went above and beyond to ensure the success of both the ANSER team and the Commission itself. He performed a number of critical roles for several different "teams" within the Commission including providing support to the General Counsel, on-call support during the Commission's final deliberation, and aiding the advanced staff during the final deliberations by producing hearing materials, at times staying well past midnight to ensure all tasks were completed. He was recognized by everyone as an extremely competent and efficient worker--a person to be relied upon when something needed to be done correctly and completely the first time.

Please convey to Dan my personal gratitude for a job exceptionally well done.

Sincerely,


Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.

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October 11, 2005

Mr. Forest Horton, Director
Threat Reduction and Response
Analytic Services, Inc.
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

Dear Mr. Horton:

I write to express my appreciation for the superior performance by Catherine Borklund while supporting the 2005 Defense Base Closure and Realignment Commission. She displayed noteworthy efficiency and thoroughness while working with us in an intense, fast-moving environment.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

Catie was the first ANSER person on-site with the Commission and quickly established an enviable reputation for being the go-to person whenever anything needed to be accomplished. Her responsibilities and achievements varied by the day, but she always ensured that the work got done quickly and well. In many ways Catie was ANSER's main interface with the Commission's Review and Analysis team, again ensuring that ANSER was able to meet any immediate and "long-term" needs as they arose.

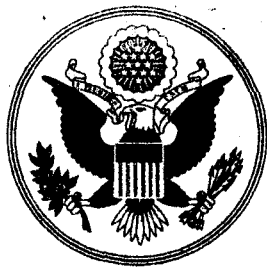
Please convey to Catie my personal gratitude for a job exceptionally well done.

Sincerely,

Anthony J. Principi
Chairman

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Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret),
the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.
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Executive Director: Charles Battaglia



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October 11, 2005

Mr. James Player, Vice President
National Strategies Support
Analytic Services, Inc.
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

Dear Mr. Player:

I write to express my appreciation for the superior performance by Dave Dante while supporting the 2005 Defense Base Closure and Realignment Commission. He displayed noteworthy efficiency and thoroughness while working with us in an intense, fast-moving environment.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

Dave was a true team player. He ensured the successful implementation and administration of the ANSER-site Commission library. He also oversaw the successful loading of the majority of the documents in the electronic libraries. Dave spent many extra hours ensuring that tasks were completed on time and accurately, many times suggesting and implementing process improvements. His dedication and support were critical to our success.

Please convey to Dave my personal gratitude for a job exceptionally well done.

Sincerely,

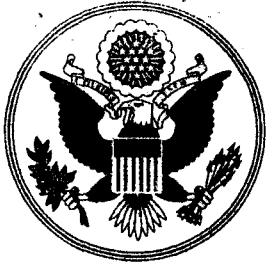
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October 11, 2005

Mr. Forest Horton, Director
Threat Reduction and Response
Analytic Services, Inc.
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

Dear Mr. Horton:

I write to express my appreciation for the superior performance by James Tyll while supporting the 2005 Defense Base Closure and Realignment Commission. He displayed noteworthy efficiency and thoroughness while working with us in an intense, fast-moving environment.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

James was essential in ensuring that the Commission staff's travel arrangements were made efficiently and accurately throughout the summer. Following his support of the travel team, he became a critical part of the Public Affairs team, crafting briefing materials, statements for the Chairman, and BRAC Commission information summaries all under very short deadlines.

Please convey to James my personal gratitude for a job exceptionally well done.

Sincerely,

A handwritten signature in dark ink, appearing to read "Anthony J. Principi", is written over the typed name.

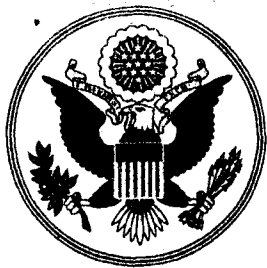
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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 11, 2005

Dr. Ruth David
President & Chief Executive Officer
Analytic Services, Inc
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

Dear Dr. David:

I write to express my appreciation for the superior performance by Chris Cole while supporting the 2005 Defense Base Closure and Realignment Commission. He displayed extraordinary efficiency and thoroughness while working with us in an intense, fast-moving environment under a legislatively mandated deadline.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

Chris was a central participant in the day-to-day operations of the Commission. He repeatedly proved himself to be a consummate team player who was always willing and able to take the lead and carry more than his share of responsibility. Chris was an invaluable source of advice and guidance in almost every aspect of Commission activity, always demonstrating high intelligence, expansive knowledge, good judgment, and unlimited energy. His approach to daily work, whether acting alone, one-on-one, or in a group setting, was always one of coordinated effort, clear thinking, and fast action.

Please convey to Chris my personal gratitude for a job exceptionally well done and best wishes for continued success.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.

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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

9 July 2005

Dr. Ruth A. David
President & Chief Executive Officer
Analytic Services, Inc.
2900 South Quincy St., Suite 800
Arlington, VA 22206

Dear Dr. David, *Ruth*

I have had the pleasure of observing and working on a daily basis with personnel from your ANSER organization now over the past two months. The purpose of this letter is to ensure that you and key ANSER leadership are aware of the responsiveness and overall professional performance of our BRAC Support Team, under the exceptional leadership of Chris Cole and his ANSER Team.

Even before the BRAC Commission stood up, and as we were in the throes of defining ourselves during those short and demanding weeks before the Base Closure List was released on May 13, ANSER's creativity and innovation in structuring this key Presidential Commission was over and above the demanding 1995 model. ANSER is an essential and irreplaceable element to supporting the Commissioners in their critical tasking and, most importantly, the American public and the President.

ANSER has come through with initiatives over and above the agreed upon statement of work contracted in late April. Major accomplishments included the production of a superlative website that now serves as the Commission's main conduit to the public, with over three million hits to date, to an innovative electronic Early Bird and a daily document update for staff review, and an E-Library reconfiguration to full-text availability to Congress and the public. If the BRAC Commission had to do it over again, we would contract all support activities to ANSER. You have a superlative organization, to include the special leadership and enthusiasm of Forrest Horton and Steve Bull. Congratulations to you and your team for a job well done.

Sincerely,

Charles Battaglia
Charles Battaglia
Executive Director

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600
Arlington, VA 22202
Telephone: 703-699-2950

October 12, 2005

Dr. Ruth David
President & Chief Executive Officer
Analytic Services, Inc.
2900 South Quincy Street, Suite 800
Arlington, VA 22206-2233

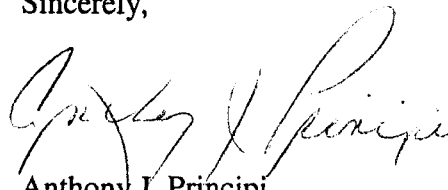
Dear Dr. David:

I have in correspondence to you and several of your executives recognized seven ANSER individuals for their hard work and professionalism in support of the 2005 Defense Base Closure and Realignment Commission. I would be remiss if I did not call directly to your attention, as I did regarding Chris Cole, the excellent performance of Steve Bull.

Steve is a smart, personable team builder with hard-hitting executive skills. His wide experience and background in business and military-related matters are evident. His leadership and management talents were obvious from the very beginning of our contractual relationship with ANSER last May. Steve set in motion a continuous, seamless process that anticipated and accommodated our every need. His team of skilled and motivated individuals were well suited to their assigned tasks and quickly became indistinguishable from the members of the Commission staff.

The support provided by Steve, Chris, and the rest of the ANSER team was absolutely vital to the Commission's success. With their help we were able to achieve unprecedented openness and transparency while at the same time conducting non-stop operations for more than four months. ANSER can take justifiable pride in its role in preparing and publishing the Commission report transmitted to the President on September 8, 2005.

Sincerely,



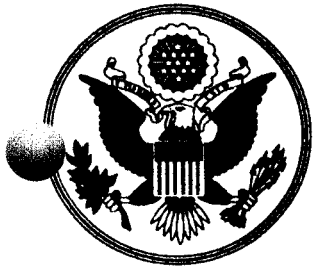
Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

September 29, 2005

General Michael W. Hagee
Commandant of the Marine Corps
Headquarters, U.S. Marine Corps
2 Navy Annex, Room 2118
Washington, DC 20380-1775

Dear General Hagee:

The 2005 Defense Base Closure and Realignment Commission has completed its first phase and submitted its report to the President. The report is now before the Congress and appears to be on course for final acceptance and the beginning of implementation of the Commission recommendations by late October. The BRAC process has been demanding, with little respite. The Marines have on two occasions come to the rescue, providing much needed morale support and inspiration.

On August 19th most of the Commission members and staff attended the Evening Parade at Marine Barracks, 8th and I. Master Sergeant Milo Lucio, USMC, Retired, the Barracks Protocol Officer, made all of the arrangements, missing no detail. The Marines were, well Marines, I need to say no more – we could not have asked for a more perfect evening or a more dramatic demonstration of pride and precision.

Last night, Master Sergeant Kurt Dupuis, USMC and four other Marine musicians from the U.S. Marine Band provided musical support at a Commission awards ceremony. They transformed the event into an especially memorable occasion, foremost with their music but also by their outstanding appearance and deportment.

Thanks to all of the 8th and I Marines, but please convey my special appreciation to Master Sergeant Lucio, Master Sergeant Dupuis, and the other Marine musicians.

Sincerely,

Anthony J. Principi
Chairman

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Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



United States
Office of Government Ethics
1201 New York Avenue, NW., Suite 500
Washington, DC 20005-3917

November 15, 2005

Anthony J. Principi
Chairman
Defense Base Closure and
Realignment Commission
2521 South Clark Street, Suite 600
Arlington, VA 22202

BRAC Commission

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Received

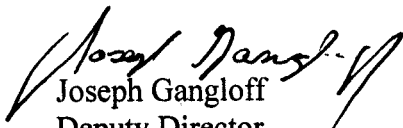
Dear Mr. Principi:

Thank you for your kind letter of October 15, 2005, commending the assistance provided to you by Ms. Kane-Piasecki, an Office of Government Ethics desk officer. I was pleased to learn that she had provided outstanding customer service.

As you know, the mission of the Office of Government Ethics is to promote an ethical workforce, to prevent conflicts of interest and to support good governance initiatives. We believe that we can achieve this mission, in part, by providing top-notch service to all members of the ethics community. I appreciate your taking the time to highlight Ms. Kane-Piasecki's fine work.

Please feel free to call on us any time we can be of further assistance.

Sincerely,


Joseph Gangloff
Deputy Director
Office of Agency Programs

cc: Marilyn Glynn
General Counsel



November 15, 2005

Anthony J. Principi
Chairman
Defense Base Closure and Realignment Commission
2521 South Clark Street
Suite 600
Arlington, VA 22202

Dear Mr. Principi:

Thank you for your thoughtful letter regarding Daniel Else. The Congressional Research Service and the Congress are fortunate to have the benefit of Mr. Else's expertise and insightfulness in the area of base closings and realignments. I am pleased to learn that his work is so highly respected by the Defense Base Closure and Realignment Commission.

Sincerely,

A handwritten signature in black ink, which appears to read "Daniel P. Mulhollan". The signature is fluid and cursive.

Daniel P. Mulhollan
Director



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

September 23, 2005

Colonel Maritza S. Ryan, U.S. Army
Department of Law
United States Military Academy
646 Swift Road
West Point, NY 10996-1905

Dear Colonel Ryan:

I want you to know how much I appreciate the assistance provided to us by Lieutenant Colonel Kevin Govern. We were in need of an outside perspective on the base closure and realignment (BRAC) process, and through the good offices of Gary Solis, were put into contact with Kevin. Our expectations of quality assistance were fulfilled and needs fully met.

Kevin proved to be a remarkably quick study, creative thinker, and accomplished writer. He responded within days of his visit to our offices with a well-developed, artfully written strategic overview of the BRAC process. He expanded and refined his work in later submissions based upon additional material we were able to provide to him. I was very impressed by his clear thinking and fast action.

Thank you for permitting Lieutenant Colonel Govern to work with us. Although I have never doubted the rigor and overall excellence of instruction at West Point, seeing Lieutenant Colonel Govern's work confirms my belief that the Army's future leaders are in good hands.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.

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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 15, 2005

Mr. Daniel P. Mulhollan, Director
Congressional Research Service
101 Independence Ave., S.E.
Washington, DC 20540-7460

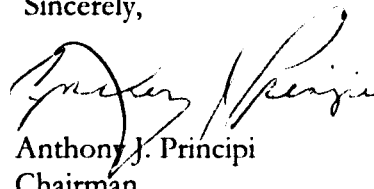
Dear Mr. Mulhollan:

I am writing to offer my sincere gratitude for the work of Mr. Daniel H. Else, a member of your staff, who provided sage counsel and other support to the 2005 Defense Base Closure and Realignment Commission.

Dan worked tirelessly with my legal staff in all phases of Commission activity, including preparation of our report to the President. We were uniformly and consistently impressed with his ability to evaluate, analyze, and critique complex legal issues and proposals. Dan always demonstrated the enthusiasm, commitment, and intelligence that characterize a true professional.

We look forward to a continuing relationship with your office as the Commission begins winding up its affairs. I am pleased and grateful that our respective staffs have had the opportunity to work together, and will continue to do so throughout the life of the Commission.

Sincerely,



Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret),
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October 15, 2005

Mr. Joseph E. Gangloff
Deputy Director
Office of Agency Programs
Office of Government Ethics
1201 New York Avenue, N.W.
Suite 500
Washington, DC 20005-3917

Dear Mr. Gangloff:

I am writing to express my appreciation for the support provided by your office to the 2005 Defense Base Closure and Realignment Commission. In particular, I want to commend Ms. Cheryl L. Kane-Piasecki, who ably assisted us during our start-up phase and throughout the grueling months of travels and hearings that culminated in the delivery of the Commission report to the President on September 8, 2005.

Ms. Kane-Piasecki was responsive to our every request. She spent many hours with our lawyers, expertly instructed the staff on the complexities of ethics requirements, and was always on call to answer questions and give guidance. The materials she provided to us were widely distributed and frequently referenced. Ms. Kane-Piasecki is a true professional whose approach to her work is characterized by coordinated effort, clear thinking, and fast action.

We look forward to a continuing relationship with your office and Ms. Kane-Piasecki as the Commission continues its work into next year. I am pleased and grateful that our respective staffs had the opportunity to work together and will continue to do so throughout the life of the Commission.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret),
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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

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Telephone: 703-699-2950

October 13, 2005

Mr. Michael B. Donley
Director of Administration and Management
Office of Secretary of Defense
1950 Defense Pentagon, Room 3D972
Washington, DC 20301-1950

Dear Mike:

I write to express my appreciation for the superior performance by Frances Sullivan, Director, Washington Headquarters Services Acquisition & Procurement Office while supporting the 2005 Defense Base Closure and Realignment Commission. Frances displayed a diligent, thorough and pervasive can-do attitude during those first critical weeks while working with us in an intense, fast-moving environment.

The 2005 Defense Base Closure and Realignment Commission confronted enormous challenges in dealing with the 190 Department of Defense recommendations for closure and realignment of military installations forwarded to it on May 13, 2005. More than 900 military activities were affected by the recommendations, which relocated personnel, consolidated units, realigned functions, and closed installations. Completion and transmittal of a 770-page report to the President of the United States by September 8, 2005 required extraordinary team effort.

The need also existed to react very quickly and include contracting E-Library support within the span of one week. Our process moved rapidly and served as the foundation for selection for the best suited support contractor. Mr. Michael Murtha, Supervisory Contracting Officer was also instrumental in the implementation of this contract. The public website, which was the Commission's portal to the world, registered more than 25,000,000 hits. It received widespread praise from Capitol Hill, communities affected by closures and realignments, other members of the public, and many others.

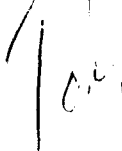
Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia

More importantly, I would like to acknowledge your continuing personal support and counsel with regard to the BRAC Commission as a whole. Your unparalleled support for our budget process, personnel issues, travel and security was appreciated, and please accept my personal gratitude for the support from your staff for a job exceptionally well done.

Sincerely,

A handwritten signature in black ink, appearing to read 'A. Principi', written over a vertical line.

Anthony J. Principi
Chairman



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 13, 2005

Mr. Michael J. Murtha
Supervisory Contracting Officer
Washington Headquarters Service
Acquisition & Procurement Office
1155 Defense Pentagon
Rosslyn Plaza North, Suite 12063
Washington, DC 20301-1155

Dear Mr. Murtha:

I would like to take this opportunity to thank you for your truly exceptional support to the BRAC Commission over the past four months. During those first critical weeks when the Commission had to stand up a 100-person operation from scratch, you were the functional liaison and intra-agency problem solver between the Commission and Washington Headquarters Service (WHS).

Your can-do attitude to tackle any and all bureaucratic and administrative issues between agencies was immeasurably important, and these attributes served as key ingredients for the BRAC Commission to remain in compliance with federal important regulations. Your positive attitude and responsiveness to the Director of Administration and Operations and her staff was greatly appreciated as Team BRAC moved in many parallel directions to accomplish our mission. The Commission was able to execute rapid and sound business decisions due to your personal decision to support the organization above and beyond the call of duty.

Again, thank you for serving us well as our key organizational liaison and member of the BRAC family. You are a credit to your organization, and for that we are grateful.

Sincerely,

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 13, 2005

Ms. Frances Sullivan
Director, Washington Headquarters Services
Acquisition & Procurement Office, Suite 12063
Rosslyn, VA 22209

Dear Ms. Sullivan:

I would like to thank you and your staff for your exceptional support during our BRAC Commission experience over the past four months. During those first critical weeks when the Commission had to literally re-create a 100-person operation from scratch in a matter of three weeks, the need also existed to react very quickly and include contracting E-Library support within the span of one week.

Your productive advice and can-do attitude were key ingredients as we developed a coherent and competitive out-sourcing plan legally acceptable to all parties. Our process moved rapidly and served as the foundation for selection of the best suited support contractor. Thanks to your prescient support, this contractor created our E-Library system in record time in spite of previous administrative challenges. The E-Library received approximately 25 million hits between the launch date of May 19 and August 28 2005 and proved to be the success story of the Commission. Unprecedented openness and transparency to the BRAC process allowed citizens access to nearly 200,000 unclassified documents at the click of a button, and served as a superior public information tool.

In addition, we would like to thank you for your conscious decision to assign Mike Murtha from your staff to serve as our contractual problem solver and administrative functional liaison on a myriad of issues between BRAC and WHS. His attitude appeared to be a superior reflection of your support, and for that we are grateful.

Sincerely,

A handwritten signature in dark ink, appearing to read "Anthony J. Principi", is written over a printed name and title.

Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret),
the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.
Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 13, 2005

Mr. Larry Barlow
Director, Administrative Services Division
Washington Headquarters Services
Administrative Services & Program Support Office
1235 South Clark Street, Suite 940
Arlington, Virginia 22202-3270

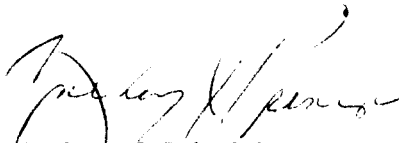
Dear Mr. Barlow:

I would like to take this opportunity to thank you and Frank Wilson for your outstanding support to the BRAC Commission over the past four months. During those first critical weeks when the Commission was required to stand up a 100-person operation from scratch, your consistent support and advice prior to and during the evolution was invaluable.

Several individuals particularly stood out and were of immeasurable support throughout our administrative process. Mike Gretton and Tom Prudhomme (and Tom's IT support team) were superb and always responsive to the Commissioners and Commission staff. In the HR Department, Gigi Raley, Amy Hunt, and Jan Prondinsky offered timely and succinct advice and direction during the early weeks of accounting, in-processing a large organization, and handling delicate personnel matters. Peggy Thornton and Haseena Henry were instrumental in our security in-processing. Sabrina Pollard was an energetic proponent for all of our building and recurrent maintenance issues.

Your personal commitment and initiative on our behalf, particularly regarding budget and build-out issues, were greatly appreciated, especially in light of the BRAC Commission being only one of many of your responsibilities. You are a credit to WHS, and for that we are grateful.

Sincerely,



Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.

Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 13, 2005

Mr. Mike Gretton, Domain Manager
Washington Headquarters Services
Information Technology Management Directorate
1215 South Clark Street
Crystal Gateway 3, Suite 1204
Arlington, Virginia 22202-4302

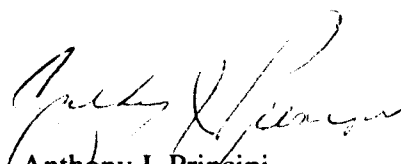
Dear Mr. Gretton:

I would like to take this opportunity to thank you and your incredible team for your outstanding support to the BRAC Commission over the past four months. During those first critical weeks when the Commission was required to stand up a 100-person operation from scratch, your consistent support and responsiveness to our Commission prior to and during the evolution was matchless.

In particular, I would like to single out those individuals on your immediate staff who stood out and made our lives immeasurably easier throughout the administrative process. Tom Prudhomme and his entire IT support team were superb and always responsive to last minute staff requirements. Linda Hinds was a bright star, always only a phone call away, and with a true can-do attitude. Jimmy Brigham, Thomas Johns, Thomas Laskin, Todd Stein, Janet Lafave, Aaron Walters and Pat Tucker were especially knowledgeable and responsive to frequent desktop, laptop, and printer issues that arose, often on weekends. Your staff was a coherent team due to your good leadership.

Your personal commitment and initiative on our behalf during the life of the BRAC Commission was greatly appreciated. You are a credit to WHS, and for that we are grateful.

Sincerely,



Anthony J. Principi
Chairman

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret),
the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K.
Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 13, 2005

Captain Thomas W. Greene, Jr., JAGS, USN
Naval Justice School
360 Elliott Street
Newport, RI 02841-1523

Dear Tom:

I have sent to you a box of the 2005 Defense Base Closure and Realignment Commission Report to the President of the United States. The report was transmitted to the President on September 8, 2005 and certified and delivered by the President to the Congress on September 15, 2005. Absent a joint resolution by the Congress rejecting the report, the Commission recommendations contained in it will take on the full force of law on or about November 9th.

Each of the two-volume reports contains a CD version of the report in searchable format. Several changes made to the report after it was delivered to the President are available on the Commission website: www.brac.gov. After the Commission website is closed in early November, the changes will be available at www.defenselink.mil/brac.

We are also sending a box of the reports to the Air Force and Army JAG Schools. My thought is that the reports will be useful to faculty members and participants in special seminars. If you need more copies, please let us know.

Sincerely,

David C. Hague
General Counsel

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 13, 2005

Colonel John Ley, USA
The Army Judge Advocate General's
Legal Center and School
600 Massie Road
Charlottesville, VA 22903-1781

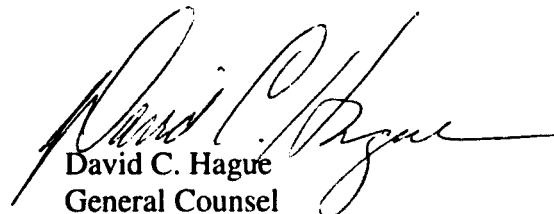
Dear Colonel Ley:

I have sent to you a box of the 2005 Defense Base Closure and Realignment Commission Report to the President of the United States. The report was transmitted to the President on September 8, 2005 and certified and delivered by the President to the Congress on September 15, 2005. Absent a joint resolution by the Congress rejecting the report, the Commission recommendations contained in it will take on the full force of law on or about November 9th.

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We are also sending a box of the reports to the Naval Justice School and the Air Force JAG School. Having once been the Executive Officer at the Naval Justice School and knowing well both your school and the Air Force JAG School, my thought is that the reports will be useful to faculty members and participants in special seminars. In that regard, if you need a BRAC Commission expert for an individual or panel presentation, I strongly recommend one of your own, Major Dan Cowhig, who served as the Commission's Deputy General Counsel. Dan was actively engaged in all aspects of Commission activity and was a major contributor to every important decision and action.

Sincerely,



David C. Hague
General Counsel

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, the Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), the Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), the Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

October 13, 2005

Colonel David C. Wesley, USAF
Air Force Judge Advocate General's School
CPP/JA
150 Chennault Circle (Bldg 694)
Maxwell AFB, AL 36112-6418

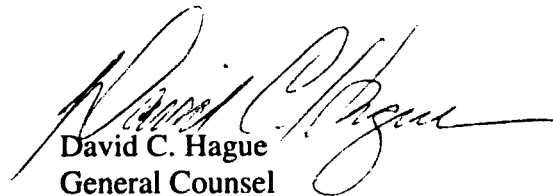
Dear Colonel Wesley:

I have sent to you a box of the 2005 Defense Base Closure and Realignment Commission Report to the President of the United States. The report was transmitted to the President on September 8, 2005 and certified and delivered by the President to the Congress on September 15, 2005. Absent a joint resolution by the Congress rejecting the report, the Commission recommendations contained in it will take on the full force of law on or about November 9th.

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Sincerely,


David C. Hague
General Counsel

Chairman: Anthony J. Principi
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Executive Director: Charles Battaglia



DEFENSE BASE CLOSURE AND REALIGNMENT COMMISSION

2521 South Clark Street, Suite 600

Arlington, VA 22202

Telephone: 703-699-2950

September 8, 2005

***Mr. Glenn F. Tilton
President and Chief Executive Officer
UAL Corporation
P.O. Box 66919-WHQLD
Chicago, IL 60666***

Dear Mr. Tilton:

It is with great pleasure I write to commend Mr. Vincent Briones for his exemplary service with Global Services at Dulles International Airport.

During my tenure as Secretary of Veterans Affairs in the Administration of President George W. Bush from 2001 – 2005, and most recently, as Chairman of the Defense Base Closure and Realignment Commission, Mr. Briones provided me and members of my staff with extraordinary service. He was always available to assist us with a very demanding travel schedule. Courteous, knowledgeable and problem solver are just a few of the characteristics of this dedicated employee. United is my airline of choice because of employees like Vincent Briones. He has gone above and beyond his duties to be there for me and for that I am very grateful. In this very trying travel environment, it is reassuring to know that he will be on hand to take the stress out of flying.

Vincent Briones represents the best of United Airlines.

Sincerely,

***Anthony J. Principi
Chairman***

***Cc: Mr. Ed Clevenger
Mr. Vincent Briones***

Chairman: Anthony J. Principi

Commissioners: The Honorable James H. Bilbray, The Honorable Philip E. Coyle III, Admiral Harold W. Gehman Jr., USN (Ret), The Honorable Jim Hansen, General James T. Hill, USA (Ret), General Lloyd Newton, USAF (Ret), The Honorable Samuel K. Skinner, Brigadier General Sue Ellen Turner, USAF (Ret)

Executive Director: Charles Battaglia